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Jacqueline A. Welch

MEMBER

Jacqueline Welch has over 25 years of complex commercial, litigation, and investigations experience. She concentrates her practice in corporate law, investigations, litigation, infrastructure, clean and alternative energy, financial investment and securities, employment, cyber security and data protection, intellectual property, education, real estate and insurance. Jacqueline has also served as counsel to business start-ups including formation, terms of use and privacy policies, software development and contracts, stock purchase and transfer.

Over the course of her career, Jacqueline has represented clients in more than 70 trials, over 25 arbitration hearings, and numerous mediations. She served for over five years as an Assistant Attorney General for the Massachusetts Attorney General's Office, prosecuting unfair and deceptive business practice cases, including in financial fraud, corporate, banking, advertising, real estate, and non-profit organizations. She is a member of several practice groups at the firm, including Litigation, the Infrastructure Group, the Environmental Group, and the Artificial Intelligence, Robotics, and Autonomous Transportation Systems Group.

Previously, Jacqueline was a partner at a large Boston-based law firm, and she was also a senior litigation associate at a global law firm where she practiced for over a decade. Jacqueline also managed a legal consulting firm in Southeast Asia where she honed her client-centered perspective to the practice of law. Earlier in her career, she served as a Special Assistant District Attorney. Jacqueline clerked for the Hon. Gilbert S. Merritt of the U.S. Court of Appeals for the Sixth Circuit.

REPRESENTATIVE MATTERS

Investigations:

- Lead counsel in defense of numerous high-stakes state, multi-state and federal investigations in areas such as advertising, marketing, billing, labor, healthcare, COVID-19, anti-kickback, alleged overpayment and others; prepare and defend officer and employee witnesses; lead large-scale document and data production; negotiate favorable out of court resolutions; secure positive judicial outcomes for clients.
- Lead counsel in corporate investigations and reviews conducted during significant governmental, financial, political, and public scrutiny. Internal audits include knowledge of organization, operations and manufacturing processes; and, interviews with

PRACTICE AREAS:

Commercial Litigation

Environmental

Artificial Intelligence, Robotics, and Autonomous Transportation Systems

Securities Litigation

Israel Practice

Infrastructure and Transportation

Alternative Energy, Renewables, and Clean Technology

STATE ADMISSIONS:

Massachusetts

COURT ADMISSIONS:

U.S. District Court for the District of Massachusetts

Supreme Court of the United States

EDUCATION:

J.D., Georgetown University Law Center, *cum laude*; Articles Editor, *The Georgetown Journal of Legal Ethics*

M.A. in American History (concentration: Legal History), University of Virginia

B.A., History, English, University of Virginia; Editor and Reporter, *The Cavalier Daily*

officers and employees. When needed, retention and work with world-renown experts in the top echelons of their fields.

Corporate Litigation and Business Counseling including Employment, Professional Liability and Real Estate Law:

- Comprehensive litigation, including extensive experience in professional liability involving jurisdictions across the country.
- Complex business and financial litigation and counsel including confidentiality, non-compete and other employment agreements.
- Trial counsel defending alleged violations of Wage Act and employment discrimination claims in jury trial, resulting in favorable defense verdict.
- Trial counsel defending multi-million-dollar liability claims against real estate-related entities in two-week jury trial involving highly technical engineering, corporate and property law issues.
- Trial counsel defending specialized professional in jury trial resulting in complete defense verdict.
- Lead trial counsel for real estate entity in consolidated trial involving Boston commercial real estate development project, resulting in favorable client outcome.
- Lead trial counsel in U.S. Bankruptcy Court case involving fraud allegations, resulting in favorable lengthy written decision denying debtor's discharge.
- Real estate contracts, zoning and land use matters.

Cyber Security and Data Protection, Intellectual Property, Artificial Intelligence and Machine Learning, and Education:

- Counsel advising entities and individuals on cyber security and data protection, issues, including drafting and analysis of Terms of Use, Privacy and other policies.
- Counsel advising entities and individuals on intellectual property issues, including related to copyright and trademark protection and registration.
- Counsel advising schools and individuals on academic and other policies related to Artificial Intelligence.
- Defended entities and individuals who were victims of cyber security and hacking incidents, including complex insurance coverage issues.

Securities, Financial Services, Banking:

- Successfully defended financial advisor and financial investment firm against claims in connection with sales of annuities.
- Defense of FINRA U5 report claims in arbitration.
- Successfully defended accounting malpractice claims brought against firm involving tax treatment of real estate investment LLCs.
- Defended complex tax law advice claims brought by Foundation.
- Successfully defended numerous attorneys in professional negligence cases in legal areas such as real estate, business, tax, corporate formation, and others.

- Negotiated and structured eight-figure settlement involving numerous national banks in alleged predatory lending scheme.

Infrastructure, Clean and Alternative Energy, and Environmental

- Solar power and community solar project development, negotiating and drafting power purchase agreements, public finance, net metering, leasing, local permitting, and other areas.
- Counsel related to alternative energy, biofuels, and clean hydrogen, including tax credits and incentives.
- Environmental law compliance, assessment, audits, permitting, reporting.
- Taught Environmental Law, speaker and articles while working in SE Asia.
- Environmental legal consulting firm representing U.S. manufacturers in SE Asia.

PROFESSIONAL AFFILIATIONS

- Massachusetts Bar Association
  - Public Law Section Council, Chair (2025 – 2027), Vice Chair (2023 – 2025)
  - Amicus Curiae Committee Liaison
- Hearing Officer, Massachusetts Board of Bar Overseers
- Women's Bar Association
  - Women in the Courtroom Committee
  - Senior Practice Group Committee
- Board of Visitors, Georgetown University Law Center
  - Artificial Intelligence Ad Hoc Committee Member

COMMUNITY INVOLVEMENT

- Town of Winchester, MA
  - Select Board (elected) (2018 – 2021)
  - Planning Board (elected) (2014- 2018)
  - Personal Board (1998-2005)
  - Town Meeting Member (elected) (2014 to present)
- Philips Academy Parents Association
  - President (2016-2018)
  - Board of Directors (2012-2018)

NEWS AND INSIGHTS

PUBLICATIONS

- "A Look at The Legal Terrain of College Sports and NIL Contracts: The New Presidential Executive Order Amidst Current Cases," Eckert Seamans' Legal Update, April 2026.
- "Virginia Shared Solar Legislative Update," Eckert Seamans' Legal Update, March 2026.

- "Recent Construction Law trends related to solar power construction and installation," Eckert Seamans' Construction Law Update, Spring 2024.
- "Treasury and IRS Hearing on Pending Clean Hydrogen Production – Tax Credit Rulemaking Provides Insight into Views," Eckert Seamans' Infrastructure Update, April 2024.
- "Proposed Rulemaking on Clean Hydrogen Production Tax Credits Provides Increased Clarity on Qualifying Facilities in Ongoing Regulatory Process," Eckert Seamans' Infrastructure Update, March 2024.

SPEAKING ENGAGEMENTS

- "Cannabis Control Commission Legal Developments, New Cannabis Consumption Café Regulations, and Updates in Hemp Regulation in Massachusetts," Co-Presenter to the Public Law Section Council, Mass. Bar Association, December 11, 2025.
- "Massachusetts Housing Law's new Single-Family Zoning District provisions allowing ADUs, Sec 8 of C. 150 of the Acts of 2024," presented to the Public Law Section Council, Mass. Bar Association, February 11, 2025.
- "Unlocking U.S. Potential: Key Insights for Israeli Companies Seeking Investment and Expansion," panelist, Eckert Seamans' Israel Advisory Group webinar, June 27, 2024.
- "Review of Some Hot Topics in Massachusetts Town Meetings and City Councils for Spring 2024," presented to the Public Law Section Council, Mass. Bar Association, April 11, 2024.
- "Public Financing of Clean and Alternative Energy Projects in Massachusetts Cities and Towns With Tax Credit Payments Through the Inflation Reduction Act," presented to the Public Law Section Council, Massachusetts Bar Association, December 7, 2023.
- "The FTC's Proposed Ban on Noncompete Provisions, and the Massachusetts Noncompetition Agreement Act," presented to the Public Law Section Council, Massachusetts Bar Association, November 9, 2023.
- "Current Issues with the Massachusetts Public Records Law and Requests for Law Enforcement Data," co-presented for the Massachusetts Bar Association, Public Law Section Council, September 2023.